

The background of the slide is a complex, blue-toned digital landscape. It features a dense pattern of binary code (0s and 1s) and abstract, glowing circuit-like structures that create a sense of depth and movement. The overall aesthetic is futuristic and technological.

# **50 years of Digitalization:** **What is new?** *Dennis Tsichritzis*

# MAINFRAMES

- Mainframes, cards, batch processing, Computer Centers
- IBM 360 series, OS 360
- IBM and the seven dwarfs, CDC, UNIVAC
- National champions, ICL, BULL, Siemens, Olivetti, Fujitsu
- Time sharing systems, teletypes, modems, Multics
- On Line applications, Airline reservation, banking

# MINICOMPUTERS AND NETWORKS

- Minicomputers, DEC, Data General, Wang, Nixdorf
- Integrated circuits/chips, Texas Instruments
- Unix and proprietary systems, Data Base Systems
- Xerox and non impact printers
- Digital telephone switching, real time systems
- Arpanet and long distance nets uucp

# PC's

- Xerox PARC, PC's and Apple
- Ethernet and packet switching
- IBM PC's and Microsoft, office systems
- PBX and Personal printers, ROLM, Cannon, HP
- Multifunction chips, CPU chips, Intel
- Digital telephone switching, telecom providers, Western Electric, Alcatel, Siemens, Nortel

# INTERNET

- Internet and WWW, AOL and telephone operators
- Broadband and Cable providers, Qualcomm, Rogers,
- Internet equipment, Cisco, Erickson
- Browsers, Netscape, Mozilla
- First mobile phones, Motorola, Siemens
- Wintel Windows/intel
- Unix workstations, SUN

# MOBILE SERVICES

- Asian Cos , Sony, NEC, Samsung
- Asian manufacturing, Japan, Taiwan, Korea, China
- Mobile phones, Nokia, RIM Blackberries, Wi Fi
- First “disruptive” technology, Amazon
- MPEG 3 and I-pods, Apple ecosystem
- ARM licensed design, open software Linux

# SMARTPHONES

- I-phones and ATT deal, Android Samsung
- Google and free services, search, google earth and maps
- I-pad and e-books Kindle
- Cloud computing
- Cyber security
- Facebook and social networks
- Chinese giants, Alibaba, Hua Wei, Tencent
- New aggressive and disruptive players, Uber, AirBnB

# The Role of Government

- Government as enabler, massive and focused, MITI, Korea
- The role of the Defense Agencies, DAPRA, NSA
- Government tax policies critical for High Tech
- Government subsidies, long term ineffective
- Government R+D programs, not focused and out of date
- Fraunhofer model successful, mirroring the market



# The Role of Personalized Leadership

- Bill Gates, Steve Jobs, Mark Zuckerberg, Elon Musk
- Charismatic, absolute and ruthless, like Genghis Khan
- Great to make deals, raise capital and decide fast
- Taxation and Penalization drive away top talent

# The Role of Financial Engineering

- Banks are excluded from the game
- Venture Capital as Investment Banking
- Diminishing role of Stock and Bond markets in High Tech
- The role of investment funds as exit strategy and valuation
- Crowdsourcing and Bitcoin

# The Role of Artificial Intelligence

- Peaks and Valleys
- Impossible targets as drivers
- Riding Technology, huge computer resources
- Volume training successful
- Big Data as a gold mine

# The Role of Data Science

- From Data processing to Data bases to Data Science
- Analytics and the role of Math
- New paradigm for Models and Scientific progress
- Decisive resource for strategy
- Enabling technology for new applications

# Concluding Remarks

- Concentrate on the problem not the existing solution
- Hype mainly on opportunities not on consequences
- Digitalization past changing Economy and changes Society

The future is not what it used to be

*Paul Valéry*